TOWNSHIP OF LAIRD

2025 BUDGET REPORT

FINAL BUDGET

Passed Motion #110-25, April 30, 2025

Description	2024 Budget	2024 Prior Audit	2025 Budget
TAXATION REVENUE			
TAXATION			4.10%
Taxation Levy This Year			78,563
Taxation (Excluding Levy) Supplementaries and Reductions		30,371	
Taxation Levy Municipal Prior Year	1,856,871	1,855,354	1,916,173
	1,856,871	1,885,725	1,994,736
Taxation Added Assessment Value Increase from Prior Year as per MPAC	30,448	30,448	13,676
Total Municipal Taxation	1,887,319	1,916,173	2,008,412
OPERATING REVENUE			
TAXATION OPERATING			
Audited Surplus from Prior Year			122,200
Penalty & Interest Earned	20,000	46,549	40,000
Grant-in-Lieu - Provincial	2,609	413	500
Total Taxation Operating	22,609	46,962	162,700
INVESTMENT INCOME			
IPC Securities Corporation	57,000	84,920	54,000
Total Investment Income	57,000	84,920	54,000
GENERAL GOVERNMENT OPERATING			
General Government Rent (Misc. eg. Xplornet)	12,418	14,525	13,000
Weddings	800	675	750
Total General Government	13,218	15,200	13,750
PROTECTION OPERATING			
Building Permits	8,000	17,975	19,000
Provincial Offences Revenue, 911 & Emerg. Man.	2,000	170	500
Community Safety & Correction	8,700	8,044	8,285
Dog Licences, etc.	0	10,912	
Total Protection	18,700	37,101	27,785
ENVIRONMENTAL OPERATING			
Aggregate	500	239	310
Tipping Fees	20,000	27,426	23,000
Total Environmental	20,500	27,665	23,310
CULTURE OPERATING			
Provincial Library Grant	2,429	2,429	2,429
Total Recreation & Culture	2,429	2,429	2,429

Description	2024	2024 Prior Audit	2025 Budget

MISC. REVENUE OPERATING

Tax Certificates	675	805	850
Transportation Road Department (Culverts & Misc.)	3,000	9,748	5,000
Total Misc. Revenue	3,675	10,553	5,850

PLANNING & DEVELOPMENT OPERATING

Planning Fees	200	400	200
Surplus Property Sales - Back Lots Etc.	5,170	5,212	0
Total Planning & Development Revenue	5,370	5,612	200

RECREATION OPERATING

Bar River Hall Rent	0	350	2,500
Laird Fairgrounds Misc. & Rent	5,000	7,825	8,175
Laird Fairgrounds Storage Rent	7,000	5,400	7,280
Laird Fairgrounds Raceway Contact	25,000	25,000	25,000
Laird Hall Rent	2,500	2,951	2,500
Main Recreation Misc. & Pumpkin Fest Event	1,000	1,113	1,000
Pumpkin Point Park Revenue	100		
Total Recreation Revenue	40,600	42,639	46,455
Total Operating Revenue	184,101	273,081	336,479

Subtotal Taxation/Operating Revenue	**2,071,420**	**2,189,254**	2,344,891

OTHER REVENUE

RESERVES & SURPLUSES

Reserve Fund - Landfill	20,000	20,000	3,000
Reserve Fund - Working Capital - Bar River Hall Flooring		10,000	
Reserve Fund - Working Capital - Gov. Rd. Bridge		35,931	
Reserve Fund - Recreation General Bar River Hall	113,875	113,875	
Reserve Fund - Cemetery	16,000	16,000	
Reserve Recreation G. W. Evoy Rink Playground Equipment	27,500	27,500	
Reserve Heritage	15,000		35,726
Ditching - Cemetery Rd. 400 m - **Self Perform Rent Equipment**			8,000
Ditching - Riverside Dr. 700 m - Contracted			14,000
Ditching - Lake George Rd. 800 m - Contracted			16,000
Surplus Recreation Laird Fairgrounds	6,400	6,400	
Total Reserves & Surpluses Revenue	**198,775**	**229,706**	76,726

Description	2024	2024 Prior Audit	2025 Budget
GRANT REVENUE			
Heritage - Summer Employment Funding	*2,170*	*2,319*	2,408
Main Recreation Summer Employment Funding Fed. & Prov.	*5,982*	*6,135*	6,149
NOHFC Funding B. R. Hall	*347,298*	*347,298*	0
Ont Trillium Funding - Gazebo Laird Fairgrounds	*2,500*	*2,500*	0
Canada Community Building Fund (Gas Tax)	*70,489*	*71,523*	73,426
Nords Funding for Roads Surface Treatment	*70,882*	*70,822*	70,822
OMPF	*341,900*	*341,900*	375,400
OCIF (Roads Capital, Asset Management, Cultural Infrastructure)	*100,000*	*100,000*	100,000
Total Grant Revenue	*941,221*	*942,497*	628,205
Total Other Revenue	**1,139,996**	**1,172,203**	704,931
Subtotal Other Revenue	**1,139,996**	**1,172,203**	704,931
TOTAL COMBINED REVENUE	**3,211,416**	**3,361,457**	3,049,822

GENERAL OPERATING EXPENDITURES

Description	2024	2024 Prior Audit	2025 Budget
GENERAL GOVERNMENT			
Admin Salaries & Benefits $305,000 Approx.	200,000	233,111	245,000
Admin Benefit Portion of Employees	10,000	10,000	
Admin Travel	5,000	2,597	3,500
Admin Education, Conventions & Workshops	5,000	4,139	4,000
Admin Health/Safety			1,000
Council Honourariums & Benefits	26,566	24,735	31,983
Council Legal, Advertising. & Misc.	2,500	3,863	4,000
Council Conventions/Workshops Good Roads			8,000
Council Conventions/Workshops ROMA (March)			0
Council Conventions/Workshops FONOM (May)			0
Council Conventions/Workshop Misc.			2,000
Council Donation Graduates	500	750	750
Council Donation Wall of Rem. - W.O.R. Review	349	356	356
Council Donation Laird Fair	1,500	1,500	1,500
Council Donation Echo Bay Elks Fireworks	300		300
Council Donation Crime Stoppers	500		500
Council Donaton Royal Canadian Legion & Remembrance Day	380	406	406
Donation - Skating Program	100	100	100
- Perch Derby	250		300
- Dog Classes	200	200	200
- Cycling	500	500	500
- Christmas Cheer	300	300	300
Council Special Meetings Travel	1,500	1,062	1,500
Taxation Program	5,500	4,296	5,665
Tax Allowance & Sale	3,000	1,033	1,064
			Cont......

Description	2024	2024 Prior Audit	2025 Budget

GENERAL GOVERNMENT CONT……….			
Audit Fees	21,000	24,956	25,705
Bank Charges & Interest	600	614	650
Consultant Fees	6,000	4,629	5,000
Office Bldg Maintenance, Heat & Lights	11,000	8,728	9,500
Supplies & Equipment Including Copier	17,000	13,771	10,500
Insurance	25,857	34,808	30,077
Bad Debt, Misc & Advertising	2,000	1,055	2,000
Subscriptions, Memberships	6,500	6,709	8,000
Telephone, Postage & Internet	7,000	8,649	10,000
Asset Management Consult $7200 & Admin. Costs $5000 (OCIF)	20,000	25,247	12,200
Legal Fees	2,000	644	2,000
MPAC	*26,691*	*23,691*	24,297
Election	500	1,662	1,500
Total General Government	**410,093**	**444,111**	**454,353**

PROTECTION PERSONS & PROPERTY			
Emergency Management Admin Salaries & Benefits	2,000	6,590	7,000
Emergency Management Materials	2,000	2,421	3,000
Fire Services Miscellaneous	500	1,718	2,000
Fire Services Agreement	90,000	89,780	73,950
CFSO Admin Salaries & Benefits	1,000	816	1,000
CFSO Education & Safety	500	889	1,000
By-law Officer CBO - Wages & Travel	17,000	15,624	17,000
By-law Officer CBO - Admin.Wages & Benefits	5,000	4,026	5,000
By-law Officers CBO - Membership,Workshops & Supplies	3,500	6,022	6,500
By-law Property, Parking & Dogs - Wages, Travel	13,500	10,524	11,000
By-law Property, Parking & Dogs - Legal	10,000	3,372	7,600
By-law Property, Parking & Dogs - Misc. & Supplies	500	417	500
By-law Property, Parking & Dogs - Admin Salaries & Benefits	1,000	6,952	7,500
By-law Dogs - Membership and Fees		10,912	850
Police Admin Salaries & Benefits	1,000	267	1,000
Police Contract	153,034	153,036	156,560
Police OPP Detachment Board & Legal		5,363	2,119
9-1-1	600	1,196	618
Total Protection Persons & Property	**301,134**	**319,925**	304,197

ENVIRONMENTAL SERVICES			
Environmental Waste Wages	20,000	18,943	20,600
Environmental Admin. Salaries & Benefits	4,000	2,388	3,000
Environmental Material	2,500	836	2,575
Environmental Recycling-WDS	36,677	38,376	37,777
Environmental - Rd Wages & Materials	16,000	18,287	20,000
			Cont…….

Description	2024	2024 Prior Audit	2025 Budget
ENVIRONMENTAL SERVICES CONT…….			

Environmental - Rd Materials & Equip. Time	4,000	---	---
Environmental - Site Monitoring and Annual Report	**23,000**	**20,132**	12,341
Environmental - Legal	5,600	5,532	0
Environment - Insurance	2,896	3,073	3,873
Total Environmental Services	**114,673**	**107,567**	**100,166**

PLANNING & DEVELOPMENT			
Planning Admin. Salaries & Benefits	2,500	982	2,575
Planning Official Materials & Miscellaneous	15,000	4,902	7,500
Planning Board Levy	**9,800**	**9,800**	11,732
SSM Public Library	2,429	2,429	2,429
Property Sales Back Lots & Purchases, Legal	1,000	779	1,030
Total Planning & Development	30,729	18,892	25,266

HEALTH SERVICES			
Algoma Public Health	*48,052*	*48,052*	52,376
Matthews Memorial Hospital	2,000	2,000	2,000
Total Health Services	50,052	50,052	54,376

SOCIAL & FAMILY SERVICES			
Algoma DSAB	*509,144*	*509,172*	524,418
Dr. Harold Trefry Memorial Centre	3,000	3,000	3,000
Total Social & Family Services	512,144	512,172	527,418

TOTAL GENERAL OPERATING EXPENDITURES	**1,418,825**	**1,452,719**	1,465,776
SUBTOTAL GENERAL OPERATING EXPENDITURES	**1,418,825**	**1,452,719**	1,465,776

HERITAGE OPERATING EXPENDITURES

	2024	**2024**	2025
Heritage			
Wages, Benefits Church Caretaker	1,500	638	1,545
Insurance Church	2,137	2,268	1,365
Materials, Power & Mileage Church	300	347	309
Heritage Wages Summer Employment	5,110	5,190	5,263
Heritage Admin Salaries & Benefits	1,000	809	1,030
Museum Online Compensation for Programmer	1,000	29	2,000
Maintenance Museum		101	
Insurance Contents	1,869	1,984	1,114
Total Heritage	12,916	11,366	12,626

Description	**2024**	**2024** Prior Audit	**2025** Budget

RECREATION OPERATING EXPENDITURES

Bar River Hall	2024	2024 Prior Audit	2025
Wages		852	5,000
Training (Food Handlers)			200
Building Maintenance			

Supplies	250	264	300
Propane Heat	8,500	4,946	6,000
Power	2,000	2,113	2,200
Equipment Repair			
Insurance	5,005	5,312	5,591
Permits & Fees			
Grinder Pump		3,816	
Grand Opening - one time cost			400
Total Bar River Hall	15,755	17,303	19,691
G. W. Evoy Rink	2024	2024 Prior Audit	2025
Wages	2,000	1,811	3,000
Training (Propane Course)			600
Building Maintenance	**1,700**	1,274	1,300
Supplies	300	198	600
Heat	4,500		4,500
Power	1,200	664	1,200
Equipment Repair	5,500	474	1,500
Insurance	3,612	3,834	4,252
Snow Removal	200		
Total G. W. Evoy Rink	19,012	8,255	16,952
Finns Bay Wharf	2024	2024 Prior Audit	2025
Wages & Mileage	1,000	1,258	1,500
Grant Wages Summer Employment	200	32	200
Misc/shared equipment maintenance	200	23	200
Insurance	387	411	775
Supplies - Office & Events & ~~Life Ring $500~~	600	181	200
Parking Lot Improvements	2,500		500
Signage & Move Picnic Tables	1,829	348	1,500
Total Finns Bay Wharf	6,716	2,254	4,875

Description	2024	2024 Prior Audit	2025 Budget
Laird Hall	**2024**	2024 Prior Audit	**2025**
Wages & Mileage	7,000	5,473	7,000
Training (Food Handlers)			200
Water testing	500		0
Building Maintenance (Signage, Sump Repairs,Outside Vents,	**6,000**	10,526	4,200
Outdoor plug, & hand wash sink)			-----
Supplies	**1,750**	450	750
Propane	7,500	1,994	7,500

Power	2,750	2,048	2,750
Equipment Repairs	1,200	2,014	1,500
Sump Pump	250		0
Snow Removal	300		500
Insurance	4,993	5,299	5,580
Total Laird Hall	**32,243**	**27,804**	**29,980**

Main Recreation			
Rec. Secretary - Admin Salaries & Benefits	5,000	5,000	5,500
Other - Admin. Salaries & Benefits	4,000	3,740	4,500
Advertising	200		200
Supplies & Library Boxes	200	958	200
Events - Pumpkin Fest & Earth Day	2,500	2,527	3,000
- Winter Carnival		85	1,000
- Appreciation BBQ Activity	1,500	1,249	1,500
- Christmas	500	185	500
Total Main Recreation	**13,900**	**13,744**	**16,400**

Summer Program			
Grants - Wages 2 Students (1 Fed and 1 Prov.)	6,500	6,500	6,500
Wages	2,500	2,962	4,350
Misc.	200	53	200
Total Summer Program	9,200	9,515	11,050

Pumpkin Point Park	**2024**	2024 Prior Audit	**2025**
Wages & Mileage	3,500	2,984	3,500
Summer Youth Wages	500	255	500
Insurance	4,007	4,253	3,913
Maintenance & Misc (Paint Inside, Sign, Lights in & out)	1,500	1,000	600
Clay Sand & Playground Sand	200		450
Supplies	150	332	350
Slide Repairs	200		
Replace 4 posts on Gazebo	2,000	1,259	750
Playground Inspections	452	204	220
Tree Limbing & Stump Removal			500
Total Pumpkin Point Park	12,509	10,286	10,783

Description	**2024**	**2024** Prior Audit	**2025** Budget
			2025
Laird Fairgrounds			
Wages - Grounds Keeper Bldg & Grounds Maintenance	10,000	12,673	10,000
- Grounds Keeper Grass Cutting (all equipment)	6,000	6,274	6,500
- Grounds Keeper Trimming	3,000	3,931	4,000
- Admin. Salaries & Benefits	3,800	6,540	7,000
- Roads Labour	6,000	15,665	8,000
- Summer Employee	3,500	3,500	4,200
Caretaker			4,000
Algoma Power Inc.	800	826	1,000

Mileage	750	1,446	1,500
Insurance	6,703	7,114	8,062
Maintenance - Electrical	600	1,117	
Maintenance - New Stoves		3,759	0
Equipment Repair	1,500	259	2,000
Supplies	2,000	2,861	2,000
Legal			0
Misc. Grounds	500	740	1,000
Telephone	175	74	100
Total Laird Fairgrounds	45,328	66,780	59,362
TOTAL RECREATION	**154,663**	**155,940**	**169,093**
Total Culture/Heritage & Recreation Expenditures	**167,579**	**167,306**	**181,719**

TRANSPORTATION EXPENDITURES

TRANSPORTATION

BRIDGES & CULVERTS	2,024	2024 Prior Audit	2,025
Road Bridges & Culvert Materials	1,000	2,188	
Road Bridges & Culvert Equipment Time	500	1,018	1,000
Road Bridges & Culvert Labour	1,000	1,745	1,500
Driveway Culvert Materials	2,000	5,795	5,000
Driveway Culvert Equipment Time	1,000	1,681	2,000
Driveway Culvert Labour	2,400	2,077	2,000
TOTAL BRIDGES & CULVERTS	7,900	14,504	11,500

Description	2024	2024 Prior Audit	2025 Budget
ROADSIDE MAINTENANCE			
Brushing Materials	500	488	500
Brushing Equipment Time	7,000	2,601	2,000
Brushing Labour	10,000	5,113	11,000
Ditching Materials Addded Cemetery Rd. to **Capital Self Perform**	200		5,000
Ditching Equipment Time	500	143	2,500
Ditching Labour - Added Capital Ditching	1,000	400	10,000
Water Control Materials- Beavers	1,000	200	1,000
Water Control Equipment Time	3,000	257	3,000
Water Control Labour	6,500	906	3,500
Tree Limbing/Tree Removal Materials	0		
Tree Limbing/Tree Removal Equipment Time	3,500	385	3,500
Tree Limbing/Tree Removal Labour	6,500	953	5,000
Roadside Cutting - Tender		573	
Roadside Cutting Equipment time	1,500	10,760	6,000
Roadside Cutting Labour	2,400	3,875	3,000
TOTAL ROADSIDE MAINTENANCE	43,600	26,654	56,000

Description	2024	2024 Prior Audit	2025 Budget
HARDTOP MAINTENANCE			
ST Hardtop, Patch & Spray Materials	15,000	22,140	23,000
ST Hardtop, Patch & Spray Equipment Time	10,000	2,467	3,000
ST Hardtop, Patch & Spray Labour	18,000	21,769	25,000
Sweep & Clean Materials	1,000	1,679	2,000
Sweep & Clean Equipment Time	750	1,076	1,200
Sweep & Clean Labour	1,200	2,780	2,500
S.T. & Capital Projects Labour	10,000	3,801	5,000
TOTAL HARDTOP MAINTENANCE	55,950	55,712	61,700

Description	2024	2024 Prior Audit	2025 Budget
LOOSETOP MAINTENANCE			
Grading Materials includes yard stock	0	5,791	4,000
Grading Equipment Time	3,000	2,152	2,000
Grading Labour	3,200	3,811	3,000
Dust Control Materials	0		180
Dust Control Equipment Time	300	21	
Dust Control Labour	500	44	500
TOTAL LOOSETOP MAINTENANCE	7,000	11,819	9,680

	2024	2024	2025

Description		Prior Audit	Budget
WINTER CONTROL			
Plowing Materials	0		
Plowing Equipment Time	15,000	24,084	35,000
Plowing Labour	12,000	17,929	30,000
Sanding Materials	16,000	12,408	20,000
Sanding Equipment Time	8,000	12,542	12,000
Sanding Labour	12,000	5,798	18,000
Culvert Thaw Materials			1,200
Culvert Thaw Equipment Time	1,000		1,000
Culvert Thaw Labour	2,000		2,000
TOTAL WINTER CONTROL	66,000	72,761	119,200
SAFETY			
Safety Materials Including (Guardrails?)	7,000	7,119	8,500
Safety Equipment Time	1,500	1,091	1,200
Safety Inspections	3,250	4,392	4,500
Safety Labour and Meetings	14,000	14,034	16,000
Safety Courses and Training			8,000
TOTAL SAFETY	25,750	26,636	38,200
STORMS			
Storms/Wind Materials	1,000	732	1,000
Storms/Wind Equipment Time	4,000	727	2,000
Storms/Wind Labour	8,000	4,885	5,000
TOTAL STORMS	13,000	6,344	8,000
OVERHEAD			
Shop Cleanup/Maintenance Materials	10,000	16,339	8,000
Shop Equipment Time	8,000	879	1,000
Shop Labour	10,000	5,382	6,000
TOTAL SHOP	28,000	22,600	15,000
Road Patrol Equipment Time	2,000	3,110	3,500
Road Patrol Labour	4,000	13,452	14,000
TOTAL ROAD PATROL	6,000	16,562	17,500
Road Office/Admin. Materials	15,000	2,887	3,000
Road - Admin Staff Labour		11,174	15,000
Road - Road Admin Asset Management Labour			1,000
Road Staff Labour	13,000	14,105	9,000
TOTAL ROAD OFFICE/ADMIN	28,000	28,166	28,000
	2024	2024	2025
Description		Prior Audit	Budget
ROAD MISC.			
Payroll Sick Time	5,000	5,027	6,000

Payroll Vacation Time & Stat. Holiday Time	21,621	26,229	28,000
Insurance	30,068	30,068	26,524
Fees & Dues	1,000	700	1,000
Streetlights	3,800	913	1,000
Roads Legal Costs	2,000	127	2,000
Misc.	8,000	1,758	2,000
Road Association Grants	4,800	4,800	4,800
TOTAL ROAD MISC.	76,289	69,622	71,324
OVERHEAD			
Equipment Time not costed out	~~0~~	1,841	
TOTAL OVERHEAD	~~0~~	1,841	0
SUBTOTAL TRANS. MAINT. & OVERHEAD OPERATING	357,489	353,221	436,104
SUBTOTAL REC/CULTURE & TRANSPORTATION EXPENDITURES	**525,068**	**520,527**	**617,823**
SUBTOTAL GENERAL, REC/CULTURE & TRANS. EXPENDITURES	**1,943,893**	**1,973,246**	**2,083,599**

OTHER EXPENDITURES

CEMETERY BOARD OPERATING			
Wages $12,611& Mileage $706 Including Admin $466 & Road's Time $1,603	8,500	15,386	17,000
Maintenance Property	500	673	515
Maintenance Lawnmower	600	160	618
Telephone	50		
Liability Insurance	500		515
TOTAL CEMETERY BOARD OPERATING	10,150	16,219	18,648
CAPITAL PROJECTS FUNDED BY RESERVES & SURPLUSES			
Capital Reserve - Rec. Bar River Hall (Twp Grant Funding &**$10,000** Flooring)	113,875	123,875	
Capital Reserve Fund - Landfill Envior. Ministry Requirements	20,000		3,000
Capital Reserve Fund - Cemetery	16,000	16,000	
Capital Reserve Heritage (CCBF)	15,000		35,726
Capital Surplus G. W. Evoy Rink Playground Equipment	27,500	28,151	
Ditching - Cemetery Rd. 400 m - **Self Perform Rent Equipment**			0
Ditching - Riverside Dr. 700 m -			0
Ditching - Lake George Rd. 800 m -			0
Total Capital Projects Funded by Reserves & Surpluses	192,375	168,026	38,726
Capital Projects Funded by Grants			
Capital Grant NOHFC Bar River Hall Funding Expenses	347,298	365,933	
Capital Grant Ont. Trillium Funding - Gazebo Laird Fairgrounds	2,500	2,466	
Total Capital Projects Funded by Grants	349,798	368,399	0

Description	2024	2024 Prior Audit	2025
Capital Other Projects			
Capital Cemetery	10,000	8,387	
Capital Fairgrounds ~~Arena~~	10,000	3,860	
Capital Heritage Museum Foundation at Fairgrounds	25,000	25,000	

Capital Laird Fairgrounds LIR Washrooms	**6,400**	**1,300**	
Total Capital Other Projects	**51,400**	**38,547**	**0**

Operating, Capital 5 Year Plan Projects & Other			
Capital Office Computers			10,000
Capital Pumpkin Point Park Dock & Raft			0
Operating Pumpkin Point Park Bear Proof Garbage Can			2,000
Operating Garage - New Sink			2,000
Operating Garage - Door and Weather Stripping			5,000
Operating Garage - Remove wing walls at doorway of sand Shed			2,000
Capital Garage - Spray foam around top of walls			5,000
Capital Garage - replace bottom door panel in middle bay			5,000
Capital Garage - auto opener with remote on backhoe bay			2,500
Capital Garage - exhaust fan			500
Capital Garage generator hookup			5,000
Capital Bar River Hall New Washroom & Operating Upgrades fire/CO system			0
Capital Cemetery Survey			2,000
Capital Cemetery Phase 3			8,000
Operating Wharf - Life Ring & Brushing upper level			1,300
Capital Wharf - Outhouse			1,000
Capital Wharf - Gravel			3,000
Operating - Wharf Flag Pole			0
Capital Rink - Install Playground Equipment			15,000
Capital Museum - Construction (CCBF)			15,000
Capital Fairgrounds - Horse Stalls			5,000
Operating Fairgrounds - Arena Drainage			10,000
Operating Fairgrounds - Electrical Gazebo & Announcers Booth			3,000
Operating Fairgrounds - Gazebo Kitchen Sinks			3,000
Operating Fairgrounds Mainteanance - Well Flushing			2,500
Operating Fairgrounds Maintenance - Misc. & water repairs	3,000	6,365	2,500
Operating Fairgrounds Maintenance - Gazebo Wall - 4 Panels	2,500	2,466	12,000
Operating Fairgrounds Maintenance - Washroom Outdoor	5,000		5,000
Capital Fairgrounds Gazebo Exterior Doors (CCBF)			4,500
Capial Fairgrounds - Water System upgrades (CCBF)			13,811
Capital Fairgrounds - New interior washrooms			30,000
Capital Laird Hall Exterior Door, Acoustic tiles, painting, outside vent & plug	7,000		0
Capital Equipment - Grader Light Upgrade			2,000
Capital Equipment - Conveyor bucket			10,900
Capital Equipment - Wheeled Excavator			185,660
Total Operating, Capital 5 Year Plan Projects & Other	**17,500**	**8,831**	**374,171**

Description	2024	2024 Prior Audit	2025 Budget
Capital Transportation			
CHANGE LAKE GEORGE RD EAST RESURFACE GRAVEL	10,000	4,209	
CHANGE LAKE GEORGE RD EAST RESURFACE GRAVEL (Nords 2024)	10,000	13,980	
Western Star Truck Exhaust	12,000	11,212	
Roadside Cutting Equipment	6,000	4,578	

Ditching - Riverside Dr. 700 m (Nords)	14,000	14,000	
Ditching - Cemetery Rd. 400 m (Nords)	8,000	8,000	
Ditching - Lake George Rd. 800 m (Nords)	16,000	16,000	
S.T. 3rd Coat Neebish Rd. E. & Patching (Nords2024)	*49,000*	*44,130*	
S.T. 3rd Coat Reids Rd. W. & Patching (Gas Tax)	*100,300*	*88,260*	
S.T. New Government Rd New Culvert	*6,000*	*1,953*	
S.T. New Porchuk Rd. (Double) & Gravel Prep (OCIF2024)	*120,000*	*108,933*	
Culvert Lake George Road (Nords 2024)		*19,803*	
Bridge Government Road		*35,931*	30,834
S.T. Government Rd. - Contracted (OCIF, CCBF, NORDS)			0
S. T. Bar River Rd. E. - Contracted (OCIF, CCBF, NORDS)			52,618
S. T. Calabogie Rd. W. - Contracted (OCIF, CCBF, NORDS)			29,232
S.T. Neebish Rd. W. - Contracted (OCIF, CCBF, NORDS)			46,771
Patching Prep for Surface Treatment			14,600
Gravel Prep for S. Treat Lake George Rd. E. - Contracted (OCIF, CCBF, NORDS)			22,000
Bar River Bridge Asphalt			5,000
Bridge Bar River Road Weatherproof			**15,000**
Total Capital Transportation	**351,300**	**370,989**	**216,055**

RESERVES & TRANSFERS (Going into Reserves)

Reserve Working Capital/Emerg.	75,000	75,000	100,593
Reserve Working Capital Unaudited Surplus from prior year.			122,200
Reserve Fund - Roads Equip.	90,000	90,000	0
Reserve Fund - Landfill Closing Costs 2075	50,000	50,000	20,830
Reserve Fund - Fire Services	80,000	80,000	0
Reserve Fund - MNR (Fire)			5,000
Reserve Fund - Climate Change/Extreme weather events			20,000
Reserve Fund -Tax Stabilization Fund			50,000
Total Reserves & Transfers	**295,000**	**295,000**	**318,623**
SUBTOTAL OTHER EXPENDITURES	**1,267,523**	**1,266,011**	**966,223**
TOTAL COMBINED EXPENDITURES	**3,211,416**	**3,239,257**	**3,049,822**
Difference between Revenue & all Expenditures & Reserve contributions	0	122,200	0
TOTAL TO BALANCE WITH REVENUE	**3,211,416**	**3,361,457**	**3,049,822**